Nerang State High School



2025 ANNUAL IMPLEMENTATION PLAN



Educational achievement





SCHOOL PRIORITY #1: SUPPORTED LEARNING Monitoring Long term measurable/desired outcomes: AIP measurable/desired outcomes: All students are supported through a culture of high expectations. 83%attendancerate by 2026 RTC Training for all staff completed (T1) Term 2 Term 3 Term 4 SDA reduction: Short suspension rate from 30 to 22 Home communications (T1 - ongoing) Strategies: by 2026 Teachers to message home weekly Implement and communicate a culture of high expectations providing clarity and consistency in sustainable # students @ RTC levels 4, 6, 8 each reduced by positive messages for each of their behaviour management processes. SSP 1(b) 2% pa classes - email template Create a culture of high expectations where every student attends school and is positively engaged every day in . SOS KPI data for students (ie. is a good school, I 100% of Staff are implementing the every lesson. like school, I feel safe) are at the state average by weekly WOW focus into their classroom 2026 practices Actions: Student attendance rate increased from Continue ongoing cycle of training in RTP philosophy, RTC processes and the Nerang High 'Ways of Working'. 79% to 81% by end of 2025 HODs line of sight for current Wow and lead measure focus – HOD walkthroughs with reporting to TLT 3 days letters sent Tuesday and Fridays 100% truancy tracked and reported Leader: Provide ongoing communication to students and parent/carers of our expectations. o Email sent at appropriate junctions from Admin/DP level regarding Class expectations, uniform, etc Suzy Riley (DP) Dramatically increase our Facebook presence Teachers focus on building effective relationship with students, supported by positive reinforcement. **Student Engagement HODs** o build positive relationship via building trust and respect through getting to know your students, providing Aaron Woolnough access through differentiation Nigel Wilson use positive reinforcement (verbal encouragement and tangible rewards) as reinforcers for students Jodie Teng displaying appropriate behaviours (eg PRIDE Credits) Resources: o positive interactions (eg message follow-up absent students with email home work to be completed, Faculty HODs 3 x Engagement HODs + 1 Dean positive behaviour, personal conversations) Re-develop RTC space - courtyard Using WOW e.g. entry routines, to reinforce appropriate behaviours and expectations Term 1, 2025 Attendance follow-up by Admin Office: 1.0 FTE AO - Truancy & Attendance 3-day letters and ongoing absences (I4S + School budget) respond to late to school and unexplained attendance o communicate to staff extended absences o truancy tracking and reporting communicated to HODs of Engagement and DPs

SCHOOL PRIORITY #1: SUPPORTED LEARNING All students are supported through a culture of high expectations.	Office III. Underway, and the interest III.				Long term measurable/desired outcomes: Alignment to DOE policies and expectations	AIP measurable/desired outcomes: Alignment to DOE policies and
	Term 1	Term 2	Term 3	Term 4		expectations
Strategies:	1					
 Review practices for supporting priority groups to ensure alignment to DOE policie 	Leader:	Resources:				
Actions:					Suzy Riley (DP)	•
For Students in Care, First Nations, LEAD and EALD students:			ouzy may (51)			
 Recheck the current process to ensure current actions achieve appropriate outcon 	nes for s		-			
groups.						
 Review practices to ensure alignment to DOE policies and expectations for these 	groups.					



SCHOOL PRIORITY #2: EXPERT TEACHING

Enhance teacher capability in pedagogical practice and support for students.

Monitoring Underway. Term 1 Term 2 Term 3 Term 4

Strategies:

Develop the Implementation Plan for the *Collaborative Capability Development Policy* to improve teaching and learning practices that maximise student learning outcomes. SSP 2(a)

Actions:

- Finalise the logistics of implementing the changes to the PLT program (T1)
- . With regard to the Collaborative Capability Development Policy:
 - Seek LCC approval (T1)
 - o Provide TLT training (T2)
 - o Implement (T2-3)
- Expand the peer coaching program (T1-2)

Long term measurable/desired outcomes:

Enhanced teacher capability in pedagogical practice resulting in:

- Improved student outcomes attendance, attitude, behaviour and achievement
- Culture of supportive practice yearly surveys
- · Improved staff morale SOS

PLT program continues to provide differentiated actions / changed pedagogical practices to improve KPIs:

- Year 7-9 student A-C & A-B LOA by 2026 see KPIs in Appendix 1.
- Year 12 Exit Outcomes (QCE/QCIA, VET Cert & ATAR >65.0 attainment) - see KPIs in Appendix 1

Leader:

Kerry Wharton

AIP measurable/desired outcomes:

- PLT program embedded.
- Collaborative Capability Development Policy ratified and implemented.
- Staff SOS improvement (see KPIs in Appendix 1)

Resources:

- Coaching TRS (TRS I4S)
- TA/Admin support for resource development
- · Ped Task Group Meetings

SCHOOL PRIORITY #2: EXPERT TEACHING

Enhance teacher capability in pedagogical practice and support for students.

Monitoring Underway, Term 1 Term 2 Term 3 Term 4

Strategies:

- Continue professional learning to embed the whole school approach to pedagogy, with a specific emphasis
 on targeting The Learner (The 3rd Principle). SSP 2(c) & 2(e)
- Improve teacher capability in developing and implementing differentiated practices to meet the individual needs of students. SSP 2(d)
- Ensure staff data literacy to support differentiated teaching and learning, SSP 2(b)

Actions:

- Continue to collaboratively embed our shared language about pedagogy.
- Enhance teacher capacity to employ pedagogical practices and strategies that respond to student needs. (Principle #3: The Learner)
- Enhance teacher capacity to strategically utilise the Pedagogical Practices For Learning PP4L (Principle #2: The Learning), aligned with NASoT and Digital Pedagogies.
- Strengthen teacher understanding of evidence-based approaches to teaching curriculum content. (Principle #1: The Curriculum)
- Develop resources to support our professional growth Pedagogy Task Group
- Investigate teacher 'data literacy' in regard to the effectiveness of the development of differentiated teaching practices. Deficits feed into Learning Lounge options.

Long term measurable/desired outcomes:

The Whole School Approach to Pedagogy is well understood, resulting in high quality teaching and evidenced by:

 Year 7-9 student A-C & A-B LOA by 2026 – see KPIs in Appendix 1.

Year 12 Exit Outcomes (QCE/QCIA, VET Cert & ATAR >65.0 attainment) - see KPIs in Appendix

Leader:

Kerry Wharton HoDs

AIP measurable/desired outcomes:

- Whole School Approach to Pedagogy finalised
- PL for staff including Learning Lounges implemented
- Staff capability survey conducted re prioritising The Learner and data literacy

Resources:

- Ped Task Group 'Planning Days (TRS I4s)
- TA support for resource development



SCHOOL PRIORITY #3: ENGAGING CURRICULUM

All learners are supported and engaged in a meaningful curriculum).



Strategies:

- Implement the AC version 9 including the general capabilities and cross-curriculum priorities. SSP 3(a)
- Evaluate the timetable structure including structural differentiation and its impact on learning outcomes. SSP 3(c).
- Evaluate the 'Specialised Programs' (Comets, ADP, STEM, Trades@Nerang and Quality Arts) to determine their impact on Year 12 and post-school outcomes. SSP 3(e)

Actions:

Moderation

- Enact the moderation plan with a focus on embedding the 4 stages.
- . Line Management check-ins with line of sight where evidence is provided
- · Review and feedback

ACv9.0

- Implement ACv9 for each faculty as per the school implementation roadmap
- Line of sight for review of status (at LMMs Term 1,2 and 4)
- · Networking with cluster groups
- Enact the P-12 policies

Timetable Review

- · Scan and review current timetable structure
- · Align with time requirements of V9

'Specialised Programs' Review

- · Scan and review current programs
- · Review impact of learning outcomes for Signature, Duke of Ed. and Trade programs

Long term measurable/desired outcomes:

- All assessment tasks go through the 4 phases of moderation
- · All faculties on V9 at 2027
- ACV9 is implemented and students are engaged in the curriculum
- SOS improvement in student outcome "I am interested in my school work" from 75% to 81%.

Leader:

Kate Jorgensen (DP) All faculty HODs

AIP measurable/desired outcomes:

- Line of sight in faculty and then LMM meetings (Moderation)
- Whole school moderation process refined, with consistency of practice across the school
- ACV9.0 implemented as per NSHS roadmap (QA through LMM)
- DP to revise ACV9.0 roadmap at end of year with HODs
- Any revision to timetable structure readied for implementation in 2026.

Resources:

- QCAA workshops (PD Budget)
- Curriculum gateway app
- DOE Assessment and moderation hub
- 'Planning Day' release (TRS I4S)

Endorsement/Approval

This plan was developed in consultation with the school community and meets school needs and systemic requirements.

Principal

P&C

School Supervisor





Appendix 1: Our Key Performance Indicators (KPIs): 2023-2026

YEARS 7-9 LEVEL OF ACHIEVEMENT (REPORT) DATA

Maneura	leasure Subject Area					Year 7							Year 8							Year 9					
Measure	Su	Dject Area	2021	2022	2023	2024	2025	2026	6 2021 2022 2023 2024 2025 2026					2026	2021	2022	2023	2024	2025	2026					
LOA ≥ C	Tar	get (%)*	80	81	81	82	82	83	80	81	81	82	82	83	80	81	81	82	82	83					
% of students attaining a C or		Maths	85	81	87	95			82	86	75	86			84	78	77	84							
better.	92	English	94	83	93	88			90	85	79	82			86	86	84	73							
	E	Science	90	83	83	90			85	84	86	83			88	B1	83	87							
* We aim to be at	Perfo	Humanities	80	81	89	83			90	82	81	79			92	91	79	70		5					
C by 2026		All Subjects	87	82	90	92			86	84	82	85			87	83	83	83							
LOA = A,B Target (%)*		50	50	50	51	52	52	50	50	50	51	52	52	50	50	50	51	51	52						
% of students attaining an A	Г	Maths	47	43	56	66			46	51	50	58			57	39	52	67							
or B.	92	English	61	36	49	41			50	37	48	36			48	38	42	35							
	E	Science	64	51	47	48			54	53	58	47			58	55	54	62							
vve aim to be at	Perfo	Humanities	45	48	54	45			54	44	45	35			81	75	44	43							
		All Subjects	55	45	57	58			51	46	53	49			57	47	53	57							
Performance = Sem :	Rep	ports)								At	or ab	ove		1-3	% belo	w		≥ 4%	belov	,					

YEARS 7 and 9 NAPLAN DATA PROFICIENCY LEVELS

In comparison to the State average, each year we aim to be positioned as follows for each proficiency level:

Needs Additional Support – Below; Developing – Below; Strong – Above. (Exceeding – not compared)

Percentage of students in each proficiency			100		Yea	ar 7			Year 9									
level			2023		2024		2025		2026		2023		2024		2025		2026	
NAPLAN Domains	Proficiency Level	School	State	School	State	School	State	School	State	School	State	School	State	School	State	School	State	
	Additional Support (↓)	15	11	23	18					22	14	20	20					
D	Developing (↓)	31	22	26	27					36	26	34	27					
Reading	Strong (↑)	49	48	34	42					34	44	32	38					
	Exceeding (个)	6	18	7	9					8	17	8	13					
Writing	Additional Support	16	15	22	20					18	15	22	22					
	Developing	32	30	25	29					31	30	31	31					
	Strong	44	44	38	37					33	37	32	30					
	Exceeding	8	12	4	11					18	18	10	14					
	Additional Support	7	9	10	12					12	10	8	11					
	Developing	28	19	20	21					19	19	18	20					
Spelling	Strong	52	53	46	48					57	55	63	54					
	Exceeding	14	19	13	17					11	17	6	12					
	Additional Support	14	13	16	20					20	15	19	22					
Grammar &	Developing	37	27	34	29					41	29	38	30					
Punctuation	Strong	43	47	31	37					30	42	32	33					
	Exceeding	6	14	7	12					9	15	6	13					
	Additional Support	10	11	18	16					24	13	24	19					
	Developing	34	24	31	28					45	25	39	28					
Numeracy	Strong	55	54	36	45					30	53	29	46					
	Exceeding	2	11	5	6					2	9	2	5					

At or above

1-3% below

≥ 4% below

Excludes Exempt (DNS) Students

Appendix 1 cont.

Key Performance Indicators

Dimensions of			Performance											
Measure		Measure	1000	2020	2021	2022	2023	2024	2025	2026				
	Pe	rcentage of students	Perf	96	99	100	98	98						
		varded a QCE or QCIA by	Target	95*	95	95	96	96	96	96				
		e end of Year 12.* equirements for QCE changed in 2020)	State	(96)	(97)	(98)								
		rcentage of ATAR-eligible	Perf	74	79	68	74	79						
	Sti	udents with ATAR >65.0	Target	75	75	75	76	76	77	78				
	(of	those made available by students)	Available	38/47	47/55	28/49	19/31							
YEAR 12		rcentage of students	Perf	79	99	85	89							
OUTCOMES		varded 1 or more VET quals. cl a SAT)	Target	80	80	80	81	82	82	82				
	ļ.,,,	ora oran	State	(80)	(80)	00	47							
		rcentage of students who	Perf	19	26	20	47							
	SA	e completing/completed a	Target	15	16	18	18	20	20	20				
	N1-		State Perf	(14)	(12)	(12)	0.0							
		ext Step: % in education, ining or employment	State	57 (75)	(87)	(88)	86 (89)							
	-	g	Perf	84	82	78	78	80						
		erage attendance rate for		-,	7.00	80		100000000000000000000000000000000000000	02	.,				
ATTENDANCE	stu	idents.	Target State	(89)	(89)	(86)	(84)	80	82	83				
AND RETENTION	Sa	me-school retention	Perf	83	85	87	85	84						
	(%	of current students who have												
	been enrolled from Year 7)		Target	80	80	80	80	80	80	80				
Enrolment	Fe	b Census		1181	1172	1098	1083	1013						
Student			No.	240	351	356	365	256						
	Sh	ort Suspensions	% Rate	20	30	32	33	25						
Disciplinary Absences			Target	20	25	25	25	25	23	20				
			No	3	9	21	13	7						
(Rate: #SDAs / Enrolment x 100)	Lo	ng Suspensions	% Rate	0.3	0.8	1.9	1.2	0.7						
			Target	1.0	1.0	1.0	1.0	1.0	1.0	1.0				
			Perf	7	6	4	3	3		,,,,				
CLOSING THE	At	tendance rate % gap.	Target	0	0	Q	0	0	0	0				
GAP			Perf	9	6	0	1	-4	·	·				
% gap between	Sa	me-school retention % gap,	Target	0	0	0	0	0	0	0				
Indigenous and non-Indigenous		0.4-1:	Perf	8	3	4	7	3	U	V				
students		C Achievement (7-12) gap.	Target	0	0	0	0	0	0	0				
			Perf	80	71	59	65	63	U	U				
		This is a good school (\$2068)	QSSS	(-)	(73)	(70)	(80)	(79)						
	ents	I like being at my school	Perf	76	63	55	86	59						
SATISFACTIO	Students	(S2036)	QSSS	(-)	(66)	(63)	(74)	(74)						
N MEASURES*	ြိ	I feel safe at my school	Perf	83	71	65	68	70		85 85				
(D.b1		(S2037)	QSSS	(-)	(76)	(75)	(81)	(81)						
(School Opinion		This is a good school	Perf	86	88	88	86	93						
Survey)	ts.	(S2035)	QSSS	(-)	(88)	(88)	(91)	(91)						
	Parents	My child likes being at this school (\$2004)	Perf	82	(85)	(85)	81	87						
QSSS: Qld State Secondary Schools	<u>a</u>	My child feels safe at this	Perf	80	89	85	(89)	(89)						
		school (\$2002)	QSSS	(-)	(87)	(86)	(88)	(88)						
			Perf	95	92	72	64	84						
		This is a good school (S2108)	QSSS	(-)	(89)	(88)	(90)	(91)						
* 16/e nim te be		I enjoy working at this	Perf	•	87	88	74	91						
* We aim to be at, or above, state	Staff	school (92069)	QSSS	(-)	(89)	(88)	(88)	(90)						
average	St.	I feel this school is a safe	Perf	89	91	83	71	84						
		place in which to work (\$2070)	QSSS	(-)	(89)	(86)	(88)	(87)						
		I feel that staff morale is	Perf		69	56	46	58		-				
		positive at this school	QSSS	-	(72)	(77)	(71)	(71)						

At or above 1-3% below ≥ 4% below



Appendix 2:

Nerang State High School Strategic Plan 2023-2026



Every Student Succeeds	Every Teacher Inspires	Every Day is Engaging						
Supported Learning All students are supported through a culture of high expectations.	Expert Teaching Enhance teacher capability in pedagogical practice and support for students.	Engaging Curriculum All learners are supported and engaged in a meaningful curriculum.						
1(a) Review practices for supporting priority groups (aligned to DOE policies and expectations). 2023 2024 2025 2026 1(b) Implement and communicate a culture of high expectations providing clarity and consistency in sustainable behaviour management processes. Ensure ongoing review and staff training. 2023 2024 2025 2026 1(c) Refine communication strategies to provide clarity of school timelines/events and beliefs/priorities. 2023 2024 2025 2026 1(d) Simplify processes for goal setting and attainment to enable staff to meet school targets. (4DX)	2(a) Develop a system of modelling, observation and feedback to enhance pedagogical practice. 2023 2024 2025 2026 2(b) Provide professional learning/mentoring to increase capacity for data literacy to support differentiated teaching and learning. 2023 2024 2025 2026 2(c) Develop and enact a digital pedagogical practice framework. 2023 2024 2025 2026 2(d) Improve capability in differentiated practices to support students with diverse learning needs. 2023 2024 2025 2026	3(a) Implement the Australian Curriculum V9, including the general capabilities and cross-curriculum priorities. 20 23 2024 2025 2026 3(b) Enact the moderation plan across all learning areas, with a particular emphasis on the before phase. 2023 20 24 2025 2026 3(c) Evaluate the timetable structure (including structural differentiation) and its impact on learning outcomes. 2023 2024 2025 2026 3(d) Enhance existing connections with First Nations families and Elders. 2023 2024 2025 2026						
	2(e) Continue professional learning to embed the school Pedagogical Framework (including NASOT). 2023 2024 2025 2026 2(f) Restructure the induction program for new and beginning teachers and review the MBT program. 2023 2024 2025 2026	3(e) Evaluate the Comets, ADP, STEM, Trades@Nerang and Quality Arts Programs to determine their impact on Year 12 and post-school outcomes. 2023 2024 2025 2026 3(f) Determine impact of existing partnerships on learning and wellbeing outcomes. 2023 2024 2025 2026						

